

**2013 DRAFTING REQUEST**

**Assembly Amendment (AA-AB40)**

Received: **5/13/2013** Received By: **mkunkel**  
Wanted: **As time permits** Same as LRB:  
For: **Legislative Fiscal Bureau** By/Representing: **Merrifield**  
May Contact: Drafter: **mkunkel**  
Subject: **Higher Education - tech. college** Addl. Drafters:  
Extra Copies: **PG**

Submit via email: **YES**  
Requester's email: **Legislative Fiscal Bureau**  
Carbon copy (CC) to:

---

**Pre Topic:**

LFB:.....Merrifield -

---

**Topic:**

Criteria for performance based aid formula and general aid funding level

---

**Instructions:**

See attached

---

**Drafting History:**

<u>Vers.</u>	<u>Drafted</u>	<u>Reviewed</u>	<u>Typed</u>	<u>Proofed</u>	<u>Submitted</u>	<u>Jacketed</u>	<u>Required</u>
/?	mkunkel 5/14/2013			_____			
/P1	mkunkel 6/3/2013	wjackson 5/15/2013	jmurphy 5/15/2013	_____	lparisi 5/15/2013		
/P2	mkunkel 6/7/2013	jdyer 6/3/2013	jfrantze 6/3/2013	_____	lparisi 6/3/2013		
/P3		jdyer	jfrantze	_____	lparisi		

Vers. Drafted

Reviewed  
6/7/2013

Typed  
6/7/2013

Proofed  
\_\_\_\_\_

Submitted  
6/7/2013

Jacketed

Required

FE Sent For:

**<END>**

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/?	mkunkel 5/14/2013	<i>P3</i> <i>7/16</i>	<i>Jo</i>	<i>6/7</i>			
/P1	mkunkel 6/3/2013	wjackson 5/15/2013	jmurphy 5/15/2013		lparisi 5/15/2013		
/P2		jdyer 6/3/2013	jfrantze 6/3/2013		lparisi 6/3/2013		

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/?	mkunkel 5/14/2013	<i>P2 6/3 ju</i>	<i>je</i>	<i>6/3</i>			
/P1		wjackson 5/15/2013	jmurphy 5/15/2013		lparisi 5/15/2013		

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/? mkunkel

/p1 WJ 5/14



jm+fs  
5/15

FE Sent For:

<END>

WISCONSIN TECHNICAL COLLEGE SYSTEM

Criteria for a Performance Based Aid Formula and General Aid Funding Level  
[LFB Paper #725]

Motion:

Move to adopt Alternatives A.2.(a) through (f), and B.1. under paper #725.

Also, move to provide that a new formula allocating general state aid to technical colleges under AB 40 would include the following, additional criteria: (a) participation in statewide or regional collaboration or efficiency initiatives; and (b) training or other services provided to special populations or demographic groups that can be considered unique to each district.

Provide that each district board would be permitted to choose seven of the nine total criteria on which to be measured for the purposes of receiving performance based funding.

---

Note:

Under AB 40, the WTCS System Board would be required to establish a new formula for allocating general state aid to technical colleges, which would allocate funding based on each district's performance in the previous fiscal year in all of the following criteria: (a) the placement rate of students in jobs related to students' programs of study; (b) the number of degrees and certificates awarded in high-demand fields, and require that the Board and Department of Workforce Development jointly determine and revise as necessary what constitutes "high-demand" fields; (c) the number of programs or courses with industry-validated curriculum; (d) the transition of adult students from basic education to skills training; (e) participation in dual enrollment programs; and (f) the workforce training provided to businesses and individuals.

performance based funding formula, and based on the experience of other states, it may be desirable to extend the December 31, 2013, deadline specified in the bill. Best practices, suggested by successful performance based funding systems in other states, include: (a) developing the formula collaboratively, by incorporating the input of all System stakeholders, so that the principles of the new funding formula are embraced by legislators, policymakers, college presidents, district boards, faculty, business and industry leaders, and students; and (b) adequately modeling the new formula so that its stability, incentives, and behavior are well understood, prior to implementation. To provide adequate time to develop a performance based funding system, the deadline could be extended to March 31, 2014, which would provide an additional three months for development compared to the bill. This deadline would allow three months for either the Secretary of Administration, or the Committee, to review and approve, or modify and approve, the new formula before the end of the fiscal year.

## ALTERNATIVES

### A. Performance Based Aid Formula

1. Approve the Governor's recommendations to require the WTCS System Board to establish a new formula for allocating general state aid to technical colleges based on each district's performance in the previous fiscal year.

2. Modify the Governor's recommendations with any or all of the following changes:

a. Provide that the System Board, in developing its plan for performance funding, would use three fiscal years of data for formula factors, rather than only the previous fiscal year as provided under the bill.

b. Provide that the performance funding formula include measures of the number of adults served by basic education courses, adult high school, or English language learning courses, courses that combine basic skills and occupational training as a means of expediting basic skills remediation, and the success rate of adults completing such courses.

c. Provide that, for the purposes of the performance based funding formula, a dual enrollment program would be any programs or courses of study designed to provide high school students the opportunity to gain credits in both technical college and high school, including transcribed credit programs or other educational services provided by contract between a school district and a technical college.

d. Require that the System Board submit a plan for making allocations pursuant to the new performance based funding formula to the Joint Committee on Finance under a passive review process, rather than to the Secretary of Administration as provided under the bill. Upon approval, or modification and approval, by the Committee, require the Board to administer the plan.

e. Provide that the deadline for the System Board to submit its plan for a performance based funding formula would be March 31, 2014, rather than December 31, 2013.



f. Specify that the percentage of general aids distributed under the proposed performance based funding formula would increase by 10% annually until a cap of 30% is reached.

~~3.~~ Delete provision.

**B. Funding for General Aids**

1. Approve the Governor's recommendation.

~~2.~~ Delete \$5,000,000 GPR in 2014-15 from state general aid for technical colleges.

<b>ALT B-2</b>	<b>Change to Bill</b>
	<b>Funding</b>
GPR	- \$5,000,000

Prepared by: Layla Merrifield



State of Wisconsin  
2013 - 2014 LEGISLATURE



LRBb0089/P1

MDK:/.....

WJ

0-207

LFB:.....Merrifield – Criteria for performance based aid formula and general aid funding level

**FOR 2013-2015 BUDGET — NOT READY FOR INTRODUCTION**

**ASSEMBLY AMENDMENT ,**

**TO ASSEMBLY BILL 40**

12  
5-14

- 1 At the locations indicated, amend the bill as follows:
- 2 ✓ **1.** Page 438, line 1: delete lines 1 to 5 and substitute:
- 3 “38.28 (1m) (am) “Dual enrollment programs” means programs or courses of
- 4 study designed to provide high school students the opportunity to gain credits in both
- 5 technical college and high school, including transcribed credit programs or other
- 6 educational services provided by contract between a school district and a technical
- 7 college.”.
- 8 ✓ **2.** Page 438, line 22: before “par. (bm)” insert “subd. 1m. and”.
- 9 ✓ **3.** Page 438, line 24: delete “previous fiscal year” and substitute “three
- 10 previous fiscal years”.

e 3

1       ✓ **4.** Page 438, line 25: delete “all of”.

2       ✓ **5.** Page 439, line 6: after that line insert:

3       “dm. The number of adults <sup>of students</sup> served by basic education courses; adult high school  
4       or English language learning courses; or courses that combine basic skills and  
5       occupational training as a means of expediting basic skills remediation; and the  
6       success rate of adults <sup>of students</sup> completing such courses.”.

7       ✓ **6.** Page 439, line 8: after that line insert:

8       “g. Participation in statewide or regional collaboration or efficiency initiatives.

9       h. Training or other services provided to special populations or demographic  
10      groups that can be considered unique to the district.

11      1m. Subject to modification by the joint committee on finance under subd. 2.,  
12      allocations under the formula established under subd. 1. shall be based on a district’s  
13      performance with respect to 7 of the 9 criteria specified in subd. 1. a. to h. and the  
14      board shall allow each district to designate the criteria used for the allocations.”. ✓

15      ✓ **7.** Page 439, line 9: delete “December 31, 2013” and substitute “March 31,  
16      2014”.

17      **8.** Page 439, line 10: delete the material beginning with “the secretary” and  
18      ending with line 12 and substitute: <sup>no ff</sup>

19      “the joint committee on finance. If the cochairpersons of the joint committee on  
20      finance do not notify the ~~secretary~~ <sup>board</sup> within 14 working days after the date of the  
21      submittal of the plan that the committee has scheduled a meeting to review the plan,  
22      the board shall implement the plan. If, within 14 <sup>working</sup> days after the date of the submittal  
23      of the plan, the cochairpersons of the committee notify the board that the committee  
24      has scheduled a meeting to review the plan, the board may not implement the plan

1 unless the committee approves or modifies the plan. If the committee modifies the  
2 plan, the board may implement the plan only as modified by the committee.”.

3 ✓**9.** Page 439, line 20: delete “to f.” and substitute “to h.”.

4 ✓**10.** Page 439, line 24: delete “to f.” and substitute “to h.”.

5 ✓**11.** Page 440, line 6: delete “to f.” and substitute “to h.”.

6 ✓**12.** Page 440, line 6: delete “secretary of”.

7 ✓**13.** Page 440, line 7: delete “administration” and substitute “joint committee  
8 on finance”.

9 ✓**14.** Page 440, line 15: after “2016–17” insert “and each fiscal year thereafter”.

10 ✓**15.** Page 440, line 17: delete the material beginning with “In fiscal year” and  
11 ending with line 23.

12 (END)

**DRAFTER'S NOTE**  
**FROM THE**  
**LEGISLATIVE REFERENCE BUREAU**

LRBb0089/P1dn

MDK:.....

WJ

Date

Layla Merrifield:

Note that the technical college system board must submit an annual report to DOA. Is that okay, given that the amendment provides for JCF, rather than DOA, to approve the allocation plan? Also, the report must describe the performance of a district with respect to all 9 criteria. Is that okay, or should the report only describe the criteria designated by each district?

SR

Mark D. Kunkel  
Senior Legislative Attorney  
Phone: (608) 266-0131  
E-mail: mark.kunkel@legis.wisconsin.gov

**DRAFTER'S NOTE**  
**FROM THE**  
**LEGISLATIVE REFERENCE BUREAU**

LRBb0089/P1dn  
MDK:wlj:jm

May 15, 2013

Layla Merrifield:

Note that the technical college system board must submit an annual report to DOA. Is that okay, given that the amendment provides for JCF, rather than DOA, to approve the allocation plan? Also, the report must describe the performance of a district with respect to all nine criteria. Is that okay, or should the report describe only the criteria designated by each district?

Mark D. Kunkel  
Senior Legislative Attorney  
Phone: (608) 266-0131  
E-mail: [mark.kunkel@legis.wisconsin.gov](mailto:mark.kunkel@legis.wisconsin.gov)

## Kunkel, Mark

---

**From:** Merrifield, Layla  
**Sent:** Friday, May 31, 2013 5:04 PM  
**To:** Kunkel, Mark  
**Subject:** RE: b0089/p1

Sorry, yes, what you'd suggested for separate sentences. Worth a shot. Thanks!

---

**From:** Kunkel, Mark  
**Sent:** Friday, May 31, 2013 4:29 PM  
**To:** Merrifield, Layla  
**Subject:** RE: b0089/p1

Do you want me to restructure s. 38.28 (2) (bm) 2. as I proposed, or do you want to leave that part as is?

---

**From:** Merrifield, Layla  
**Sent:** Friday, May 31, 2013 4:23 PM  
**To:** Kunkel, Mark  
**Subject:** b0089/p1

Hi Mark, I haven't come up with any changes to the performance funding draft beyond what we'd talked about previously. Whenever you want to send over the /2, that's fine. Thanks

Layla Merrifield  
Legislative Fiscal Bureau  
Madison, WI  
608-266-3847



State of Wisconsin  
2013 - 2014 LEGISLATURE



LRBb0089/P1  
MDK:wlj:jm

+ jld  
RM  
has  
see  
and

LFB:.....Merrifield – Criteria for performance based aid formula and general  
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**FOR 2013-2015 BUDGET — NOT READY FOR INTRODUCTION**  
**ASSEMBLY AMENDMENT ,**  
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1 At the locations indicated, amend the bill as follows:

2 **1.** Page 438, line 1: delete lines 1 to 5 and substitute:

3 “38.28 (1m) (am) “Dual enrollment programs” means programs or courses of  
4 study designed to provide high school students the opportunity to gain credits in both  
5 technical college and high school, including transcribed credit programs or other  
6 educational services provided by contract between a school district and a technical  
7 college.”.

8 **2.** Page 438, line 22: before “par. (bm)” insert “subd. 1m. and”.

9 **3.** Page 438, line 24: delete “previous fiscal year” and substitute “3 previous  
10 fiscal years”.



1           **4.** Page 438, line 25: delete “all of”.

2           **5.** Page 439, line 6: after that line insert:

3           “dm. The number of adult students served by basic education courses, adult  
4           high school or English language learning courses, or courses that combine basic  
5           skills and occupational training as a means of expediting basic skills remediation,  
6           and the success rate of adult students completing such courses.”.

7           **6.** Page 439, line 8: after that line insert:

8           “g. Participation in statewide or regional collaboration or efficiency initiatives.

9           h. Training or other services provided to special populations or demographic  
10          groups that can be considered unique to the district.

11          1m. Subject to modification by the joint committee on finance under subd. 2.,  
12          allocations under the formula established under subd. 1. shall be based on a district’s  
13          performance with respect to 7 of the 9 criteria specified in subd. 1. a. to h., and the  
14          board shall allow each district to designate the criteria used for the allocations.”.

15          **7.** Page 439, line 9: delete “December 31, 2013” and substitute “March 31,  
16          2014”.

17          **8.** Page 439, line 10: delete the material beginning with “secretary” and ending  
18          with line 12 and substitute “joint committee on finance. If the cochairpersons of the  
19          joint committee on finance do not notify the board within 14 working days after the  
20          date of the submittal of the plan that the committee has scheduled a meeting to  
21          review the plan, the board shall implement the plan. If, within 14 working days after  
22          the date of the submittal of the plan, the cochairpersons of the committee notify the  
23          board that the committee has scheduled a meeting to review the plan, the board may  
24          not implement the plan unless the committee approves or modifies the plan. If the

**2013-2014 DRAFTING INSERT**  
**FROM THE**  
**LEGISLATIVE REFERENCE BUREAU**

LRBb0089/P2ins  
MDK:.....

**INSERT 3-2:**

**1.** Page 439, line 14: delete “secretary of administration” and substitute “joint committee on finance”.

**INSERT 3-11:**

**2.** Page 440, line 11: delete lines 11 to 23 and substitute:

“2. a. This subdivision applies in fiscal year 2014-15.

b. Ninety percent of the amount appropriated shall be distributed under par.

(b).

c. Ten percent of the amount appropriated shall be distributed under par. (be).

3. a. This subdivision applies in fiscal year 2015-16.

b. Eighty percent of the amount appropriated shall be distributed under par.

(b).

c. Twenty percent of the amount appropriated shall be distributed under par.

(be).

4. a. This subdivision applies in fiscal year 2016-17 and each fiscal year thereafter.

b. Seventy percent of the amount appropriated shall be distributed under par.

(b).

c. Thirty percent of the amount appropriated shall be distributed under par.

(be).”.



INSERT 3-2 ✓

1 committee modifies the plan, the board may implement the plan only as modified by  
2 the committee.”.

3 **9.** Page 439, line 20: delete “f.” and substitute “h.”.

4 **10.** Page 439, line 24: delete “f.” and substitute “h.”.

5 **11.** Page 440, line 6: delete “f.” and substitute “h.”.

6 **12.** Page 440, line 6: delete “secretary of”.

7 **13.** Page 440, line 7: delete “administration” and substitute “joint committee  
8 on finance”.

9 **14.** Page 440, line 15: after “2016–17” insert “and each fiscal year thereafter”.

10 **15.** Page 440, line 17: delete the material beginning with “In fiscal year” and  
11 ending with line 23.

12 (END)



INSERT 3-11 ✓

## Kunkel, Mark

---

**From:** Merrifield, Layla  
**Sent:** Friday, June 07, 2013 1:09 PM  
**To:** Kunkel, Mark  
**Cc:** Grant, Peter  
**Subject:** RE: TCS funding

Yeah, I know the veto can still change it, I just sort of doubt they would want something so drastic as would result from that scenario. We'll see. In any case, I'm comfortable with what you've outlined here.

---

**From:** Kunkel, Mark  
**Sent:** Friday, June 07, 2013 10:26 AM  
**To:** Merrifield, Layla  
**Cc:** Grant, Peter  
**Subject:** RE: TCS funding

Layla, you proposed the following for par. (bm):

2. a. Except for the percentages of funding specified below to be distributed under par. (be), all of the amount appropriated shall be distributed under par. (b).
- b. Ten percent in fiscal year 2014-15.
- c. Twenty percent in fiscal year 2015-16.
- d. Thirty percent in fiscal year 2016-17 and each fiscal year thereafter.

We would have to make changes to the above to conform to our drafting conventions. First, "specified below" isn't specific enough, so we would say "specified in this subdivision." Second, 2. b., 2. c., and 2. d. are sentence fragments, which we would replace with sentences. Here is a proposed revision:

2. a. Except for the percentages of funding specified in this subdivision to be distributed under par. (be), all of the amount appropriated shall be distributed under par. (b).
- b. In fiscal year 2014-15, the percentage is 10 percent.
- c. In fiscal year 2015-16, the percentage is 20 percent.
- d. In fiscal year 2016-17 and each fiscal year thereafter, the percentage is 30 percent.

However, the governor could veto the above sentences as follows:

2. a. ~~Except for the percentages of funding specified in this subdivision to be distributed under par. (be), all of the amount appropriated shall be distributed under par. (b).~~
- b. In fiscal year 2014-15, the percentage is 10 percent.
- c. In fiscal year 2015-16, the percentage is 20 percent.

d. In fiscal year 2016-17 and each fiscal year thereafter, the percentage is 30 percent.

As a result, for example, 10% would be distributed under par. (b) and 90% would be distributed under par. (be). This results because both par. (b) and par. (be) say they are subject to par. (bm).

---

**From:** Merrifield, Layla  
**Sent:** Thursday, June 06, 2013 4:58 PM  
**To:** Kunkel, Mark  
**Subject:** TCS funding

Hey Mark, So Dave and I finally had a chance to think about b0089/p2, and Dave had a good idea, I think, for section 15 of the draft. Can we try a preamble that says:

"except for the percentages of funding specified below to be distributed under par. (be), all of the amount appropriated shall be distributed under par. (b)"

And then list separate subdivisions with 10% in 2014-15, 20% in 2015-16, 30% in 2016-17 and thereafter.

Does that make sense? So, if they want to veto it, they'd have to go all in with 100% of funding in the first year, which I don't think they'd want to do. I hope.

Thanks-  
Layla

Layla Merrifield  
Legislative Fiscal Bureau  
Madison, WI  
608-266-3847



State of Wisconsin  
2013 – 2014 LEGISLATURE



LRBb0089/P2  
MDK:wlj&jld:jf

pp3

LFB:.....Merrifield – Criteria for performance based aid formula and general aid funding level

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2           **5.** Page 439, line 6: after that line insert:

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4           high school or English language learning courses, or courses that combine basic  
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6           and the success rate of adult students completing such courses.”.

7           **6.** Page 439, line 8: after that line insert:

8           “g. Participation in statewide or regional collaboration or efficiency initiatives.

9           h. Training or other services provided to special populations or demographic  
10          groups that can be considered unique to the district.

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12          allocations under the formula established under subd. 1. shall be based on a district’s  
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17          **8.** Page 439, line 10: delete the material beginning with “secretary” and ending  
18          with line 12 and substitute “joint committee on finance. If the cochairpersons of the  
19          joint committee on finance do not notify the board within 14 working days after the  
20          date of the submittal of the plan that the committee has scheduled a meeting to  
21          review the plan, the board shall implement the plan. If, within 14 working days after  
22          the date of the submittal of the plan, the cochairpersons of the committee notify the  
23          board that the committee has scheduled a meeting to review the plan, the board may  
24          not implement the plan unless the committee approves or modifies the plan. If the

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12 “2. a. This subdivision applies in fiscal year 2014–15.

13 b. Ninety percent of the amount appropriated shall be distributed under par.

14 (b).

15 c. Ten percent of the amount appropriated shall be distributed under par. (be).

16 3. a. This subdivision applies in fiscal year 2015–16.

17 b. Eighty percent of the amount appropriated shall be distributed under par.

18 (b).

19 c. Twenty percent of the amount appropriated shall be distributed under par.

20 (be).

21 4. a. This subdivision applies in fiscal year 2016–17 and each fiscal year  
22 thereafter.



g

- 1 b. Seventy percent of the amount appropriated shall be distributed under par.  
2 (b).  
3 c. Thirty percent of the amount appropriated shall be distributed under par.  
4 (be)."  
5

(END)

INSERT  
4-1

**2013–2014 DRAFTING INSERT**  
**FROM THE**  
**LEGISLATIVE REFERENCE BUREAU**

LRBb0089/P3ins  
MDK:.....

**INSERT 4–1:**

✓ “2. a. Except for the percentages of funding specified in this ✓ subdivision to be distributed under par. (be), ✓ all of the amount appropriated shall be distributed under par. (b). ✓

b. In fiscal year 2014–15, ✓ the percentage is ✓ 10 percent.

c. In fiscal year 2015–16, ✓ the percentage is ✓ 20 percent.

d. In fiscal year 2016–17 and each fiscal year thereafter, the percentage is 30 percent.”. ✓



State of Wisconsin  
2013 – 2014 LEGISLATURE



LRBb0089/P3  
MDK:wlj&jld:jf

LFB:.....Merrifield – Criteria for performance based aid formula and general aid funding level

**FOR 2013-2015 BUDGET — NOT READY FOR INTRODUCTION**  
**ASSEMBLY AMENDMENT ,**  
**TO ASSEMBLY BILL 40**

1           At the locations indicated, amend the bill as follows:

2           **1.** Page 438, line 1: delete lines 1 to 5 and substitute:

3           “38.28 (**1m**) (am) “Dual enrollment programs” means programs or courses of  
4 study designed to provide high school students the opportunity to gain credits in both  
5 technical college and high school, including transcribed credit programs or other  
6 educational services provided by contract between a school district and a technical  
7 college.”.

8           **2.** Page 438, line 22: before “par. (bm)” insert “subd. 1m. and”.

9           **3.** Page 438, line 24: delete “previous fiscal year” and substitute “3 previous  
10 fiscal years”.

1           **4.** Page 438, line 25: delete “all of”.

2           **5.** Page 439, line 6: after that line insert:

3           “dm. The number of adult students served by basic education courses, adult  
4           high school or English language learning courses, or courses that combine basic  
5           skills and occupational training as a means of expediting basic skills remediation,  
6           and the success rate of adult students completing such courses.”.

7           **6.** Page 439, line 8: after that line insert:

8           “g. Participation in statewide or regional collaboration or efficiency initiatives.  
9           h. Training or other services provided to special populations or demographic  
10          groups that can be considered unique to the district.

11          1m. Subject to modification by the joint committee on finance under subd. 2.,  
12          allocations under the formula established under subd. 1. shall be based on a district’s  
13          performance with respect to 7 of the 9 criteria specified in subd. 1. a. to h., and the  
14          board shall allow each district to designate the criteria used for the allocations.”.

15          **7.** Page 439, line 9: delete “December 31, 2013” and substitute “March 31,  
16          2014”.

17          **8.** Page 439, line 10: delete the material beginning with “secretary” and ending  
18          with line 12 and substitute “joint committee on finance. If the cochairpersons of the  
19          joint committee on finance do not notify the board within 14 working days after the  
20          date of the submittal of the plan that the committee has scheduled a meeting to  
21          review the plan, the board shall implement the plan. If, within 14 working days after  
22          the date of the submittal of the plan, the cochairpersons of the committee notify the  
23          board that the committee has scheduled a meeting to review the plan, the board may  
24          not implement the plan unless the committee approves or modifies the plan. If the

1 committee modifies the plan, the board may implement the plan only as modified by  
2 the committee.”.

3 **9.** Page 439, line 14: delete “secretary of administration” and substitute “joint  
4 committee on finance”.

5 **10.** Page 439, line 20: delete “f.” and substitute “h.”.

6 **11.** Page 439, line 24: delete “f.” and substitute “h.”.

7 **12.** Page 440, line 6: delete “f.” and substitute “h.”.

8 **13.** Page 440, line 6: delete “secretary of”.

9 **14.** Page 440, line 7: delete “administration” and substitute “joint committee  
10 on finance”.

11 **15.** Page 440, line 11: delete lines 11 to 23 and substitute:

12 “2. a. Except for the percentages of funding specified in this subdivision to be  
13 distributed under par. (be), all of the amount appropriated shall be distributed under  
14 par. (b).

15 b. In fiscal year 2014–15, the percentage is 10 percent.

16 c. In fiscal year 2015–16, the percentage is 20 percent.

17 d. In fiscal year 2016–17 and each fiscal year thereafter, the percentage is 30  
18 percent.”.

19 (END)